



LUBAWA
GROUP

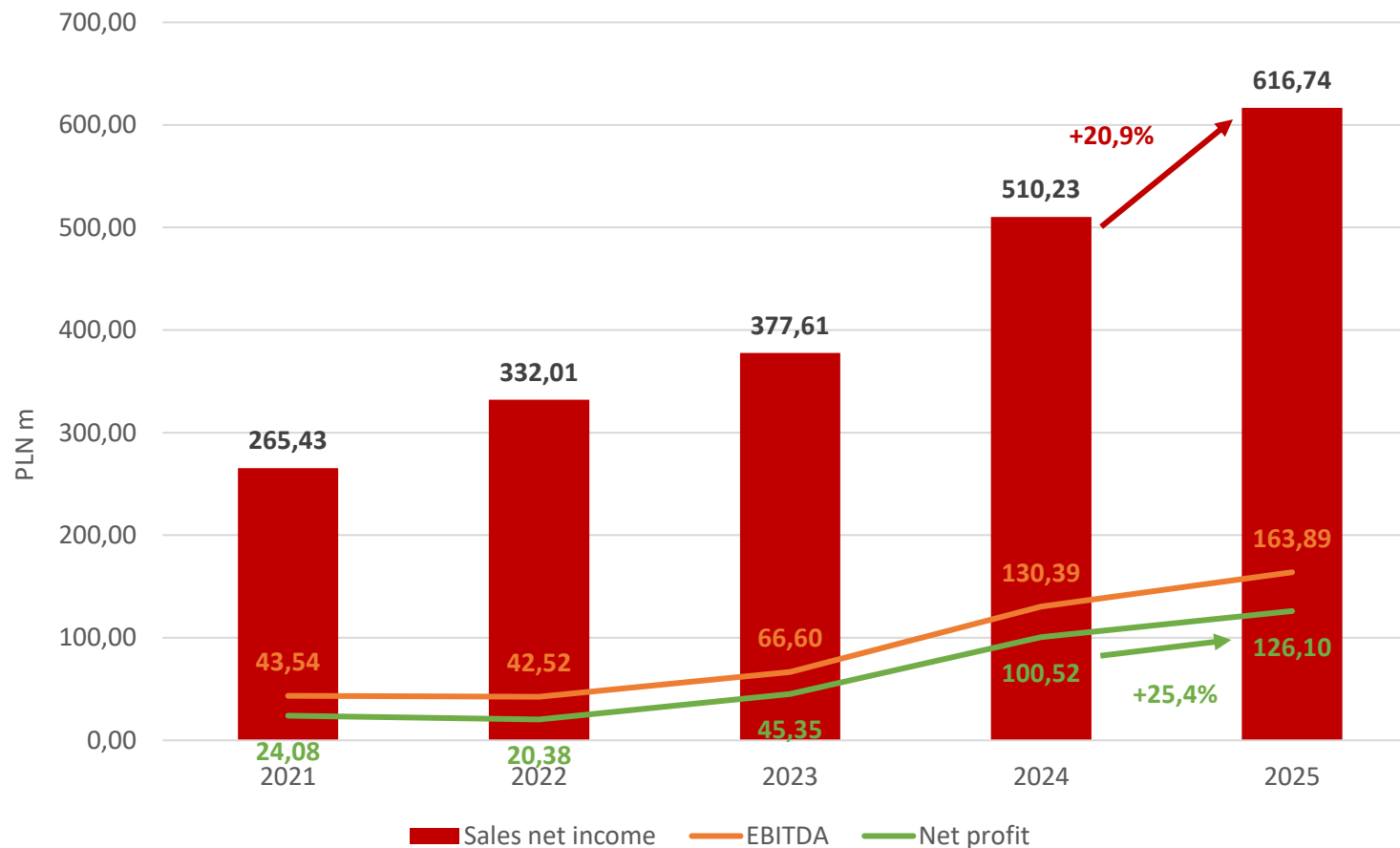
**Summary of financial results
for the fiscal year 2025 and Q1 2026
June 11, 2026**



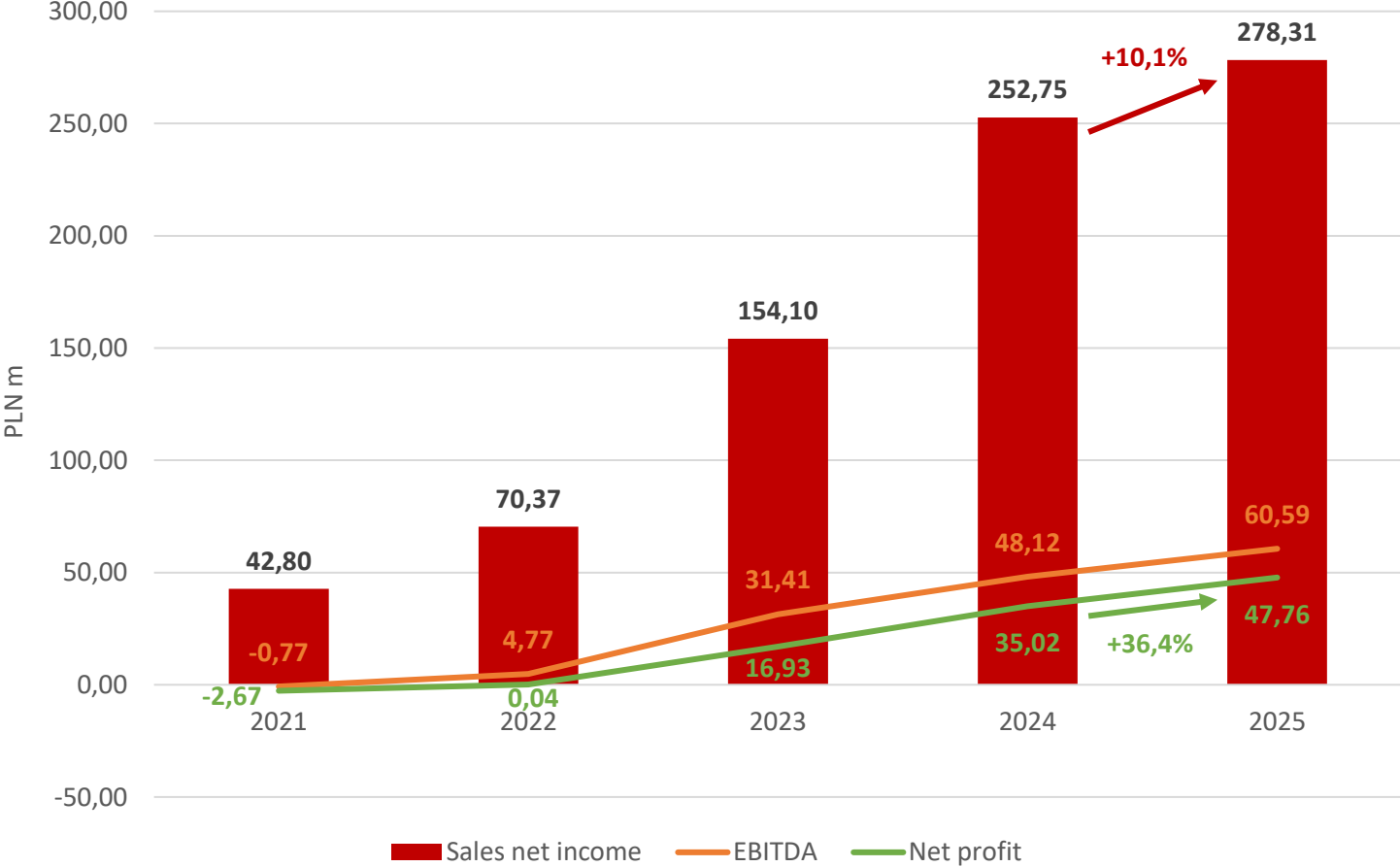
Agenda

1. Overview of financial results for the fiscal year 2025
2. Overview of financial results for Q1 2026
3. Questions and answers
4. Information about the Lubawa Group

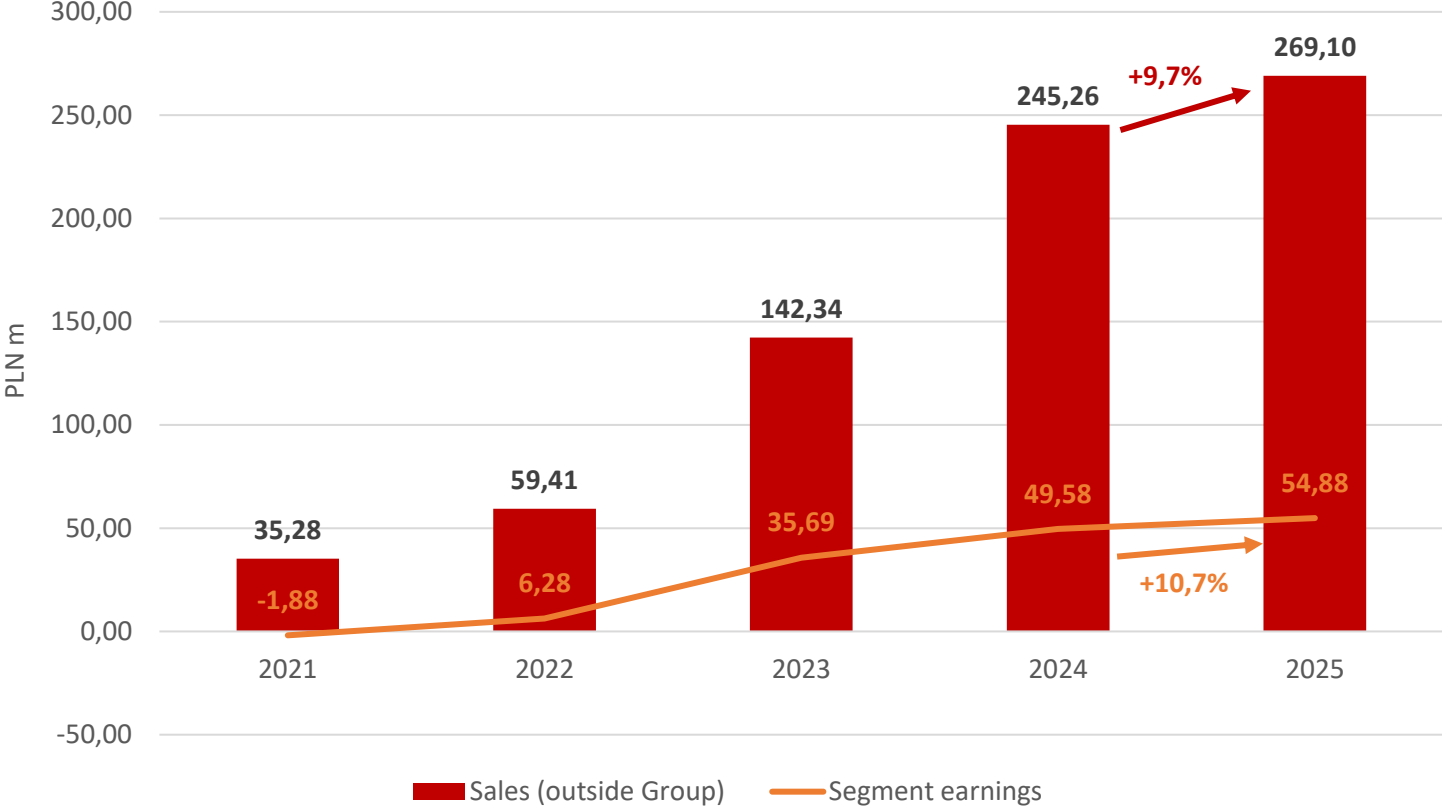
Consolidated data for 2025



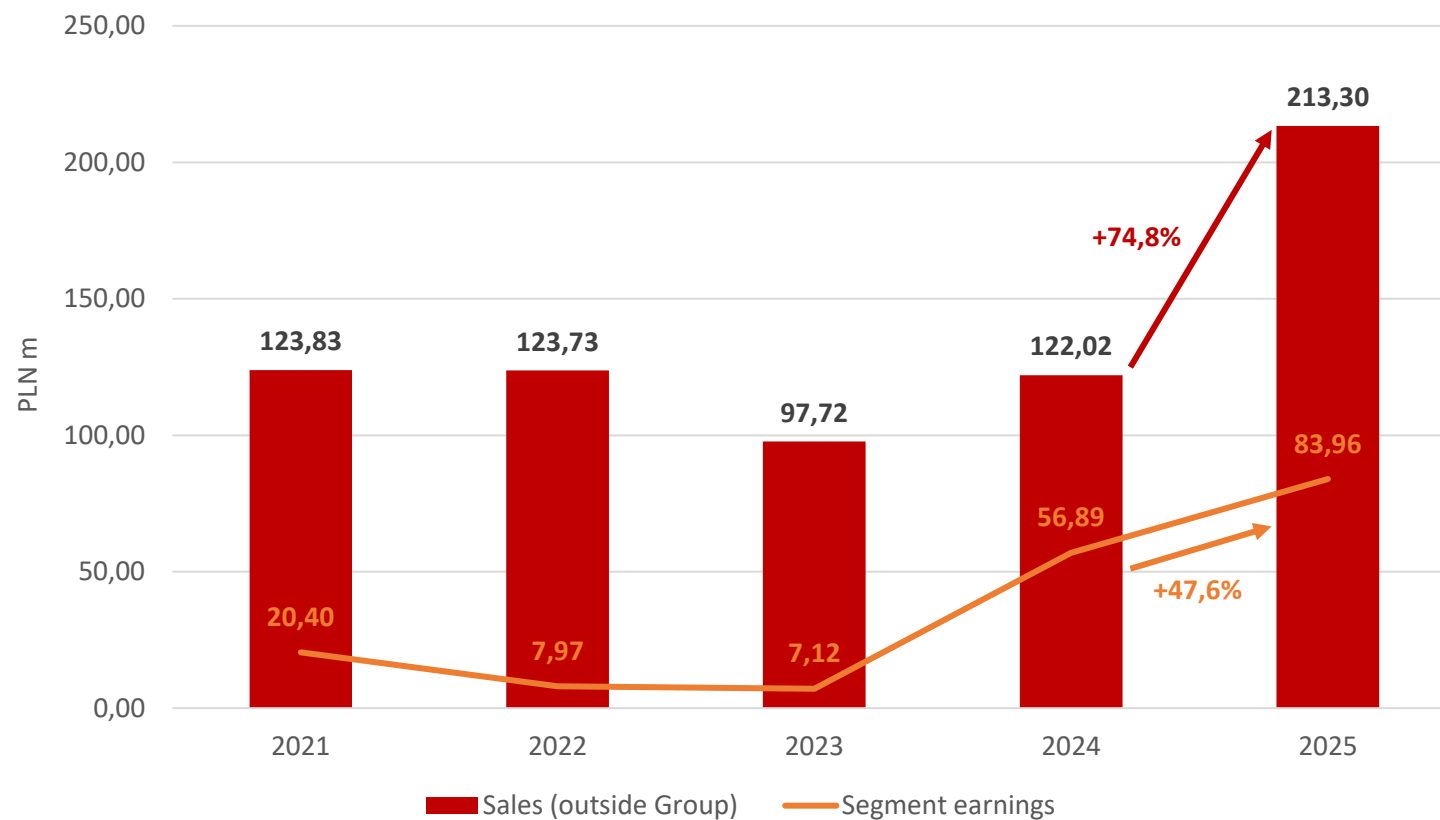
Standalone (Parent Company) for Y 2025



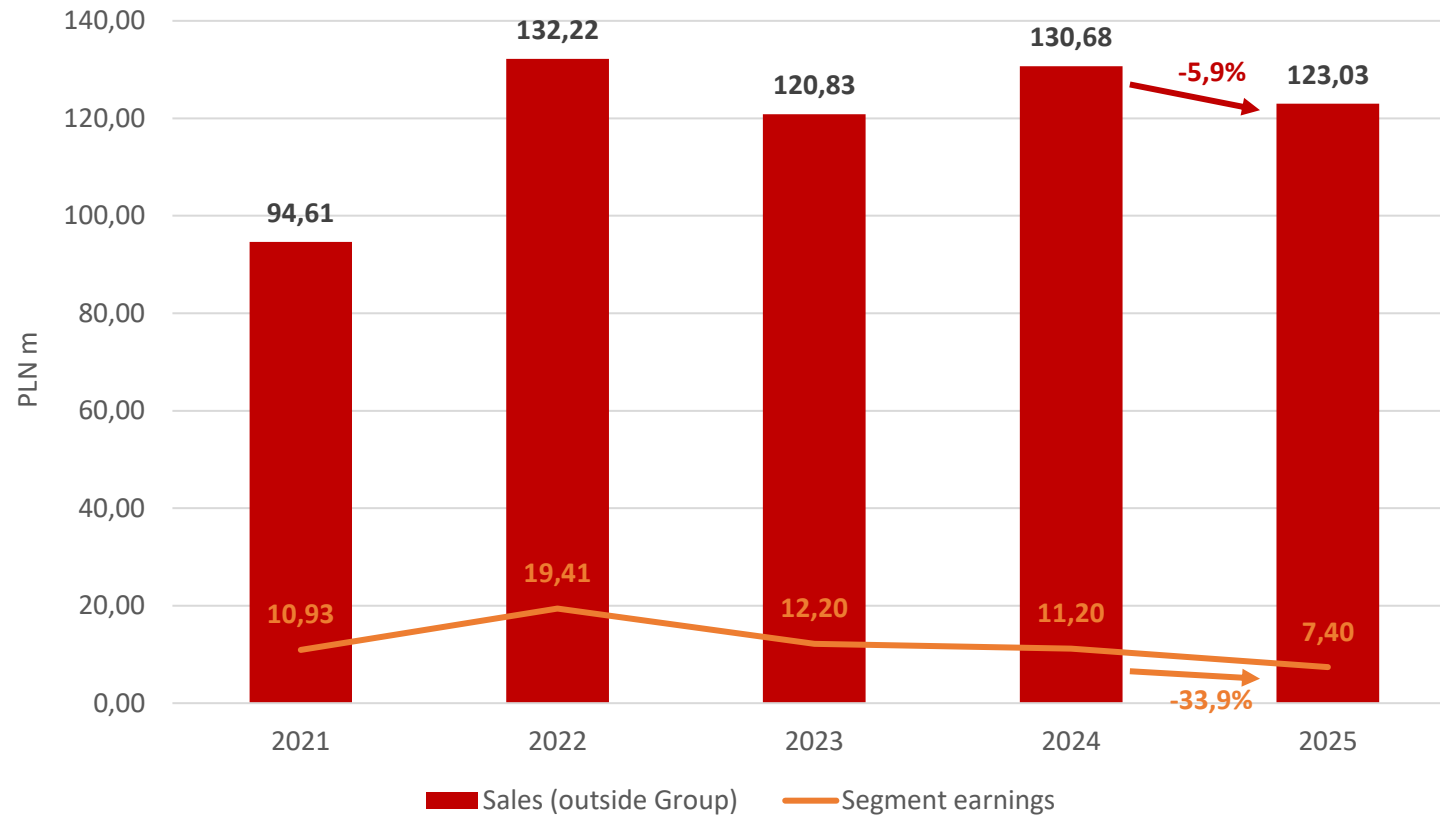
Special-purpose Equipment for Y 2025



Fabrics for Y 2025

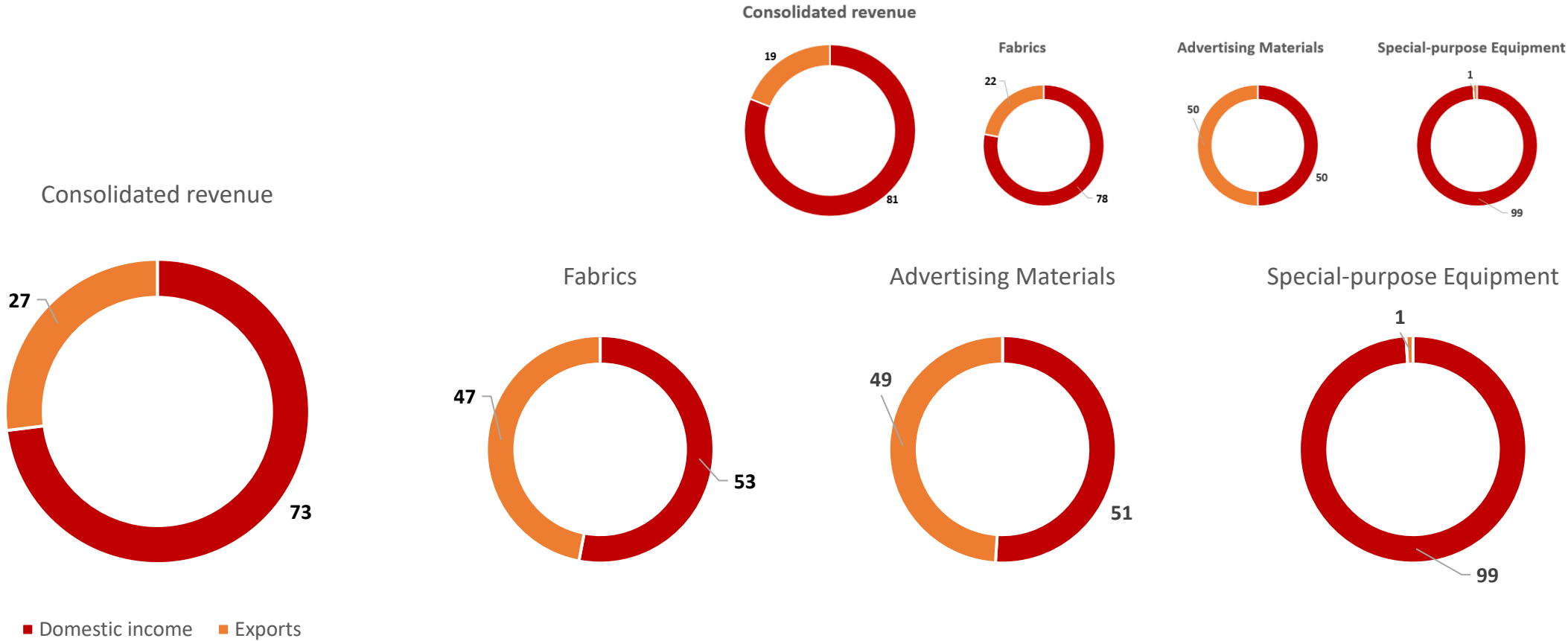


Advertising Materials for Y 2025



Share of Exports in Revenue in Y 2025 (%)

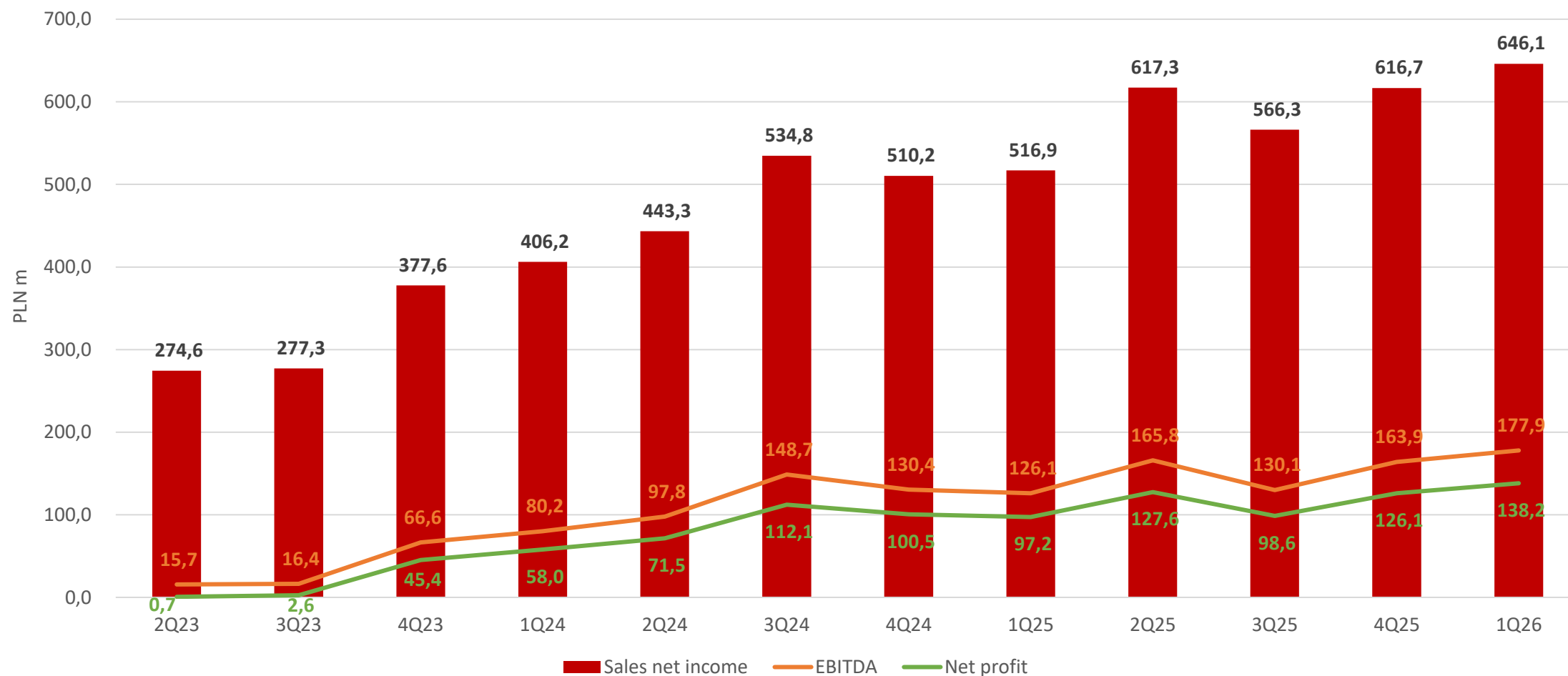
Share of Exports in Revenue in 2024



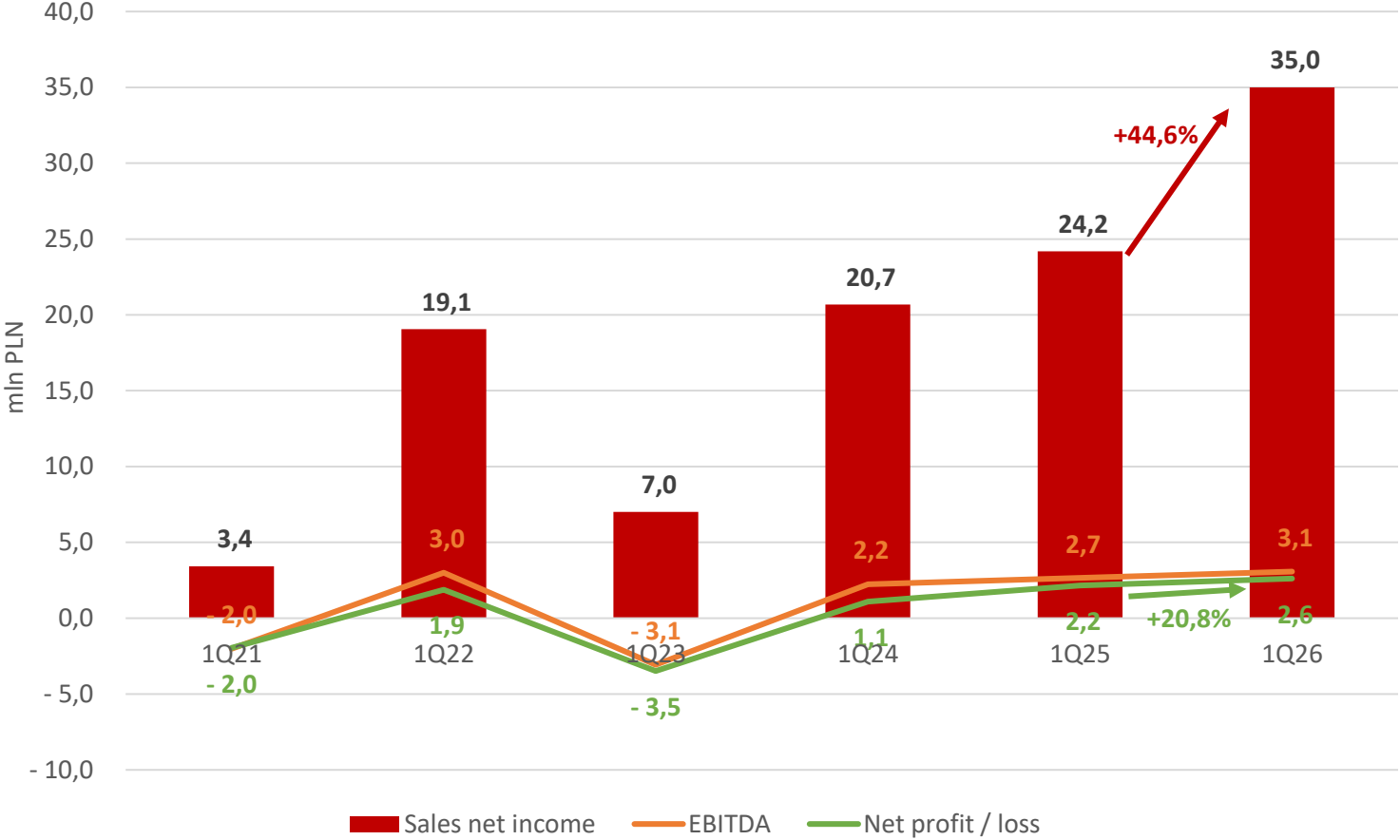
Consolidated data for Q1 2026



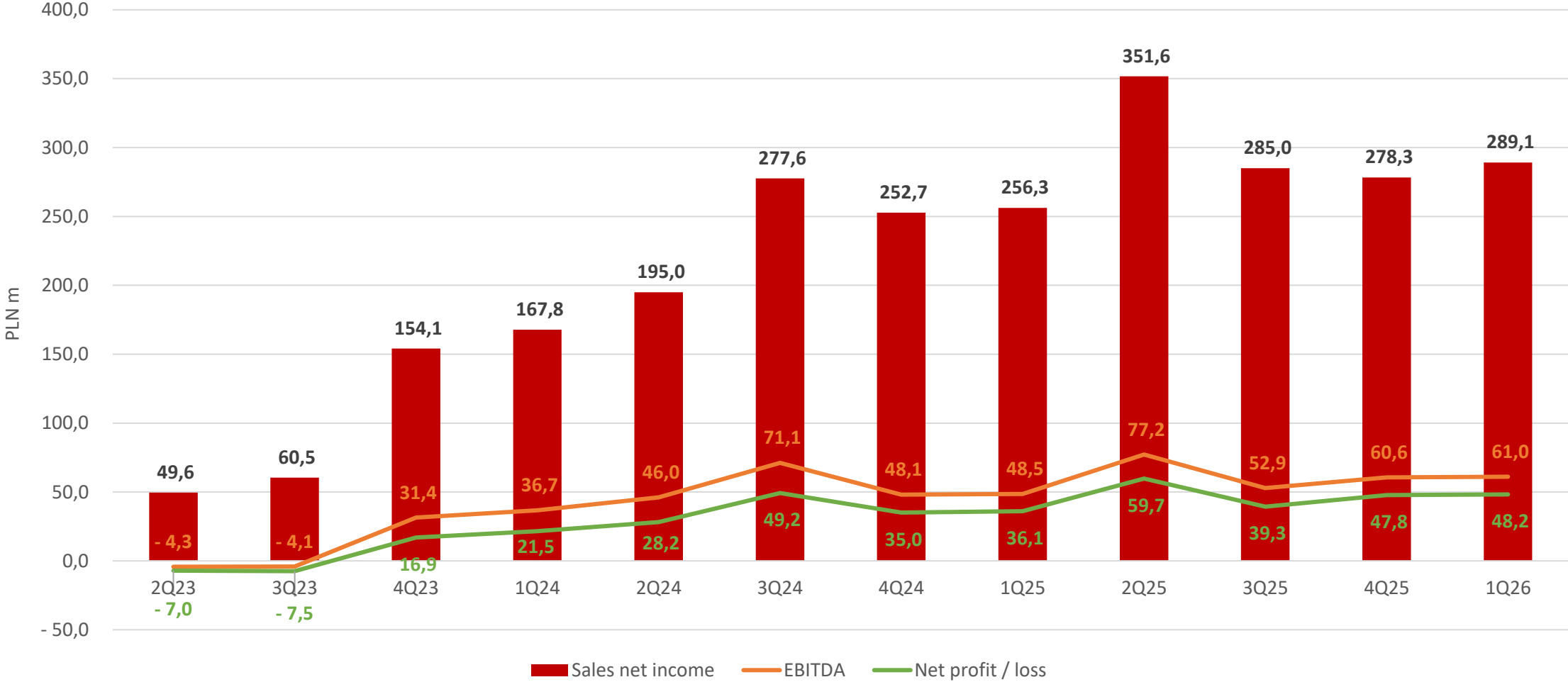
Consolidated data - Trailing Twelve Months (TTM)



Standalone (Parent Company) for 1Q 2026



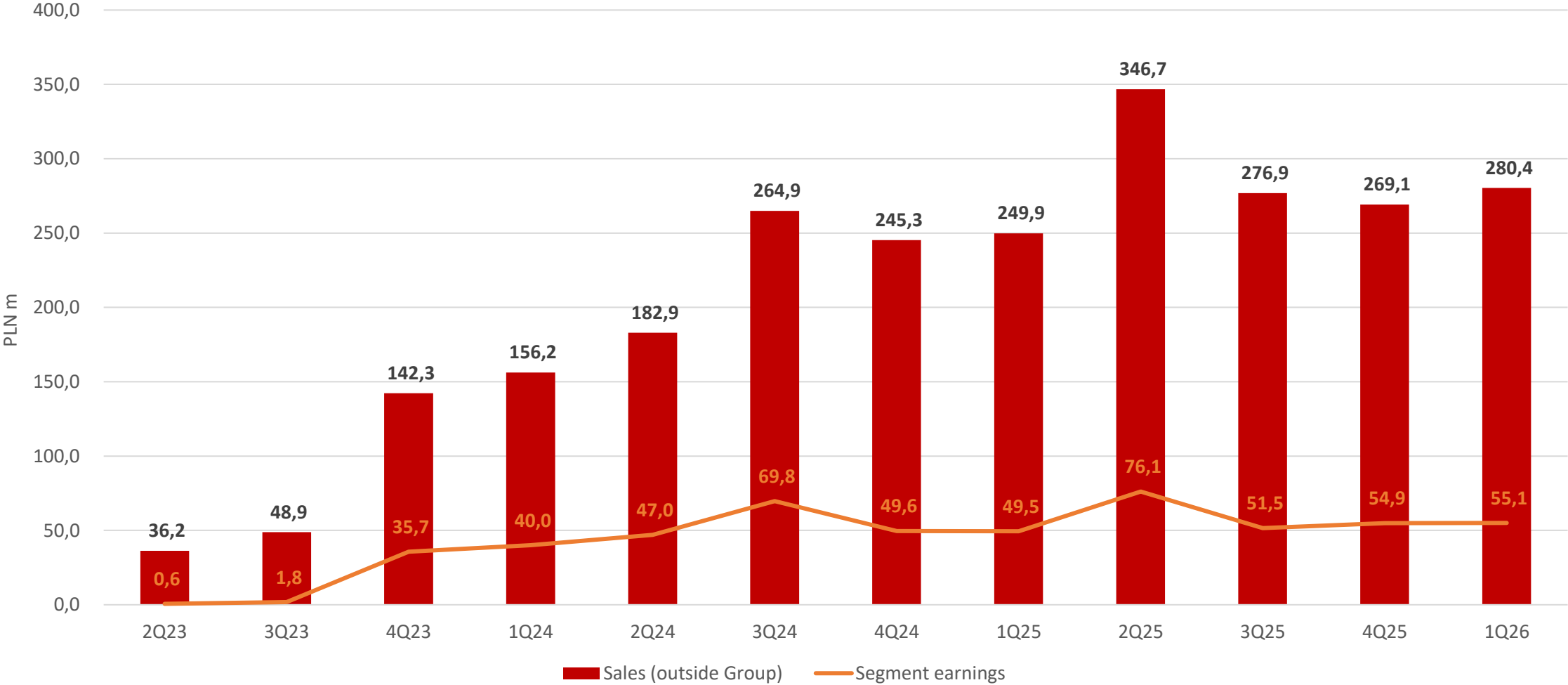
Standalone (Parent Company) TTM



Special-purpose Equipment for 1Q 2026



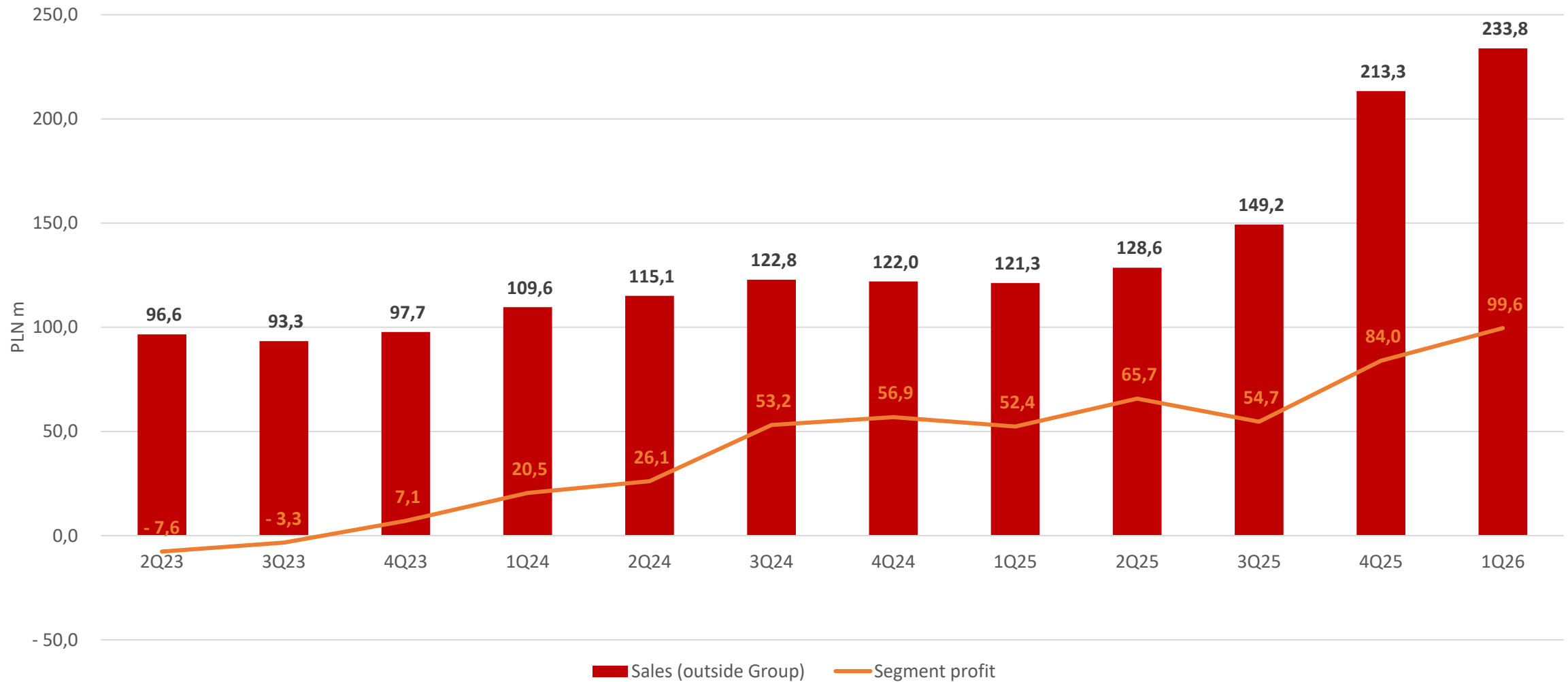
Special-purpose Equipment TTM



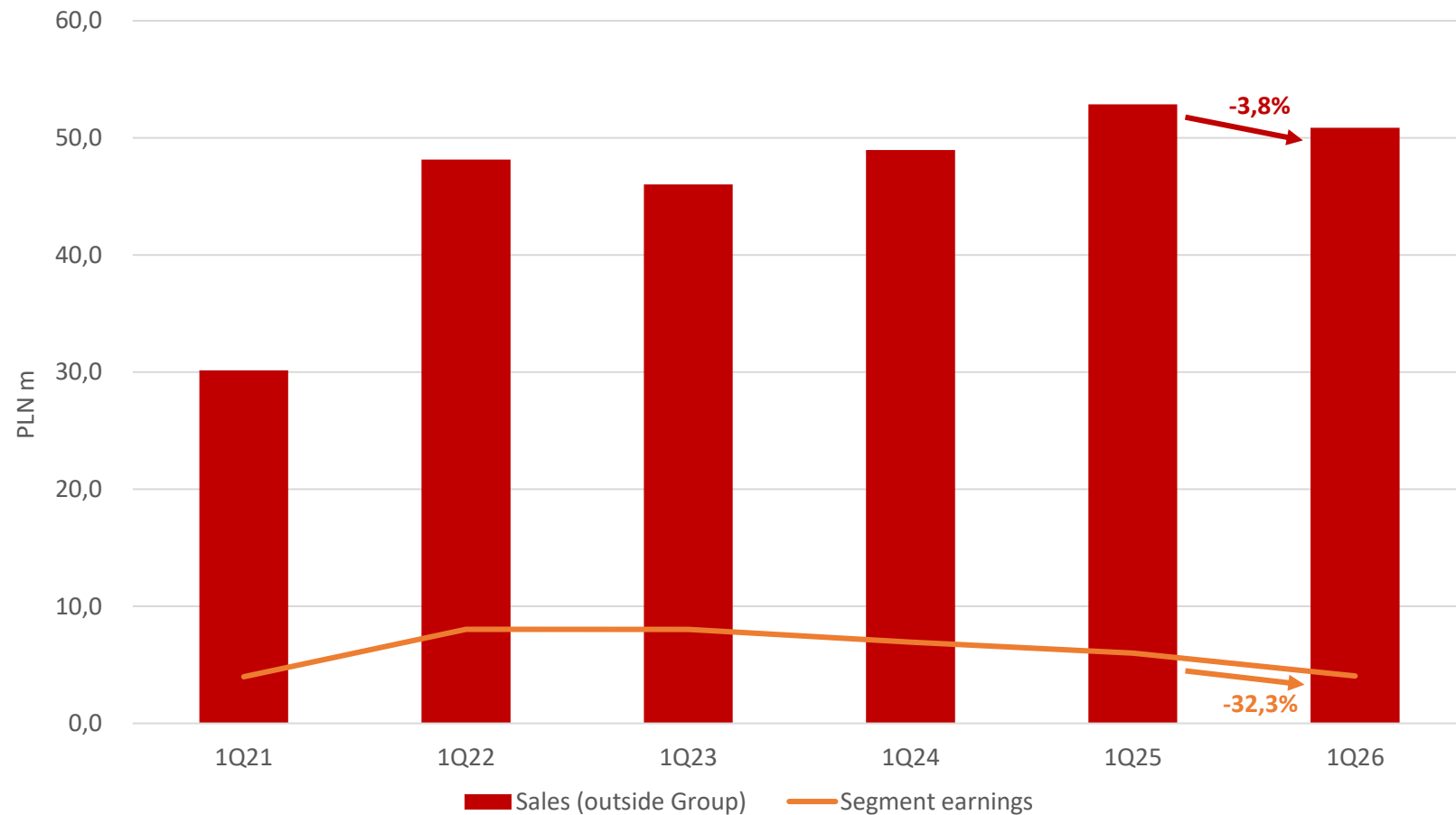
Fabrics for 1Q 2026



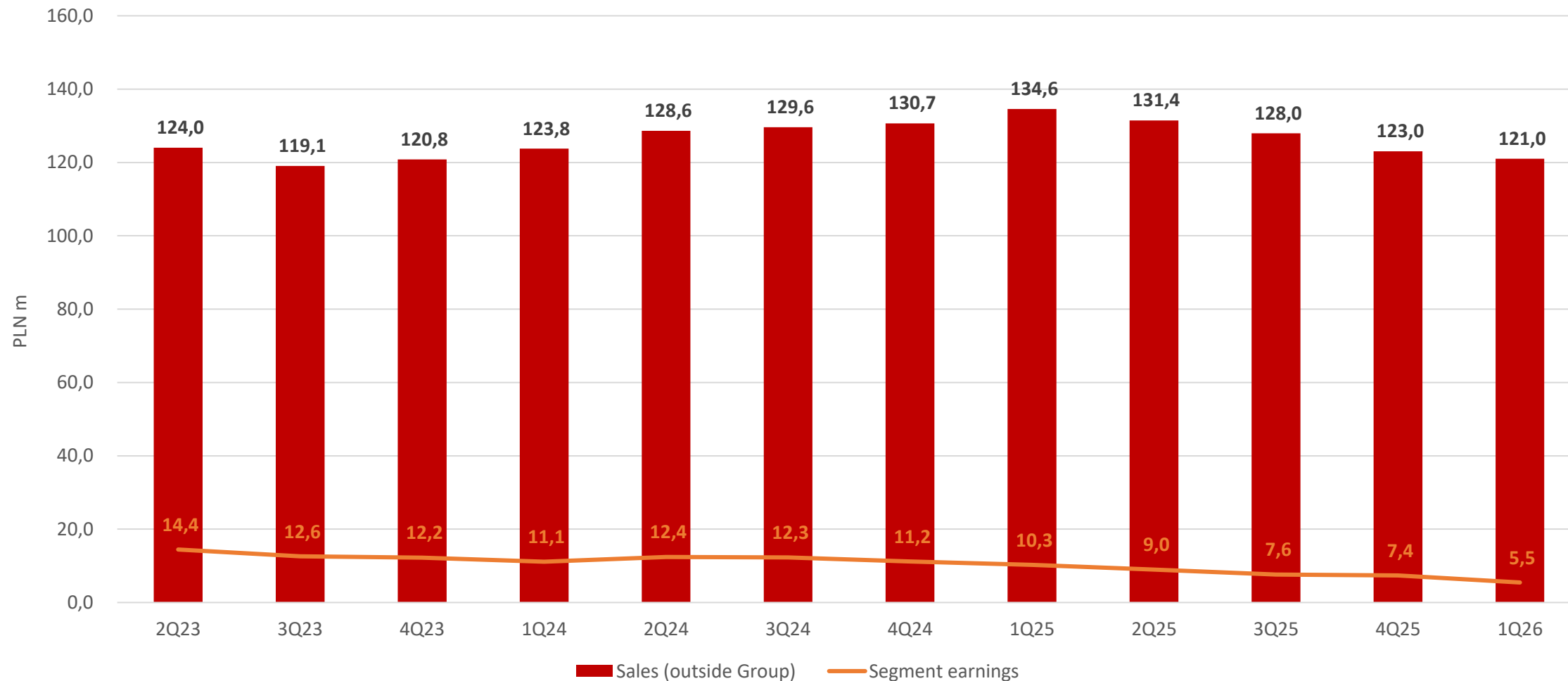
Fabrics TTM



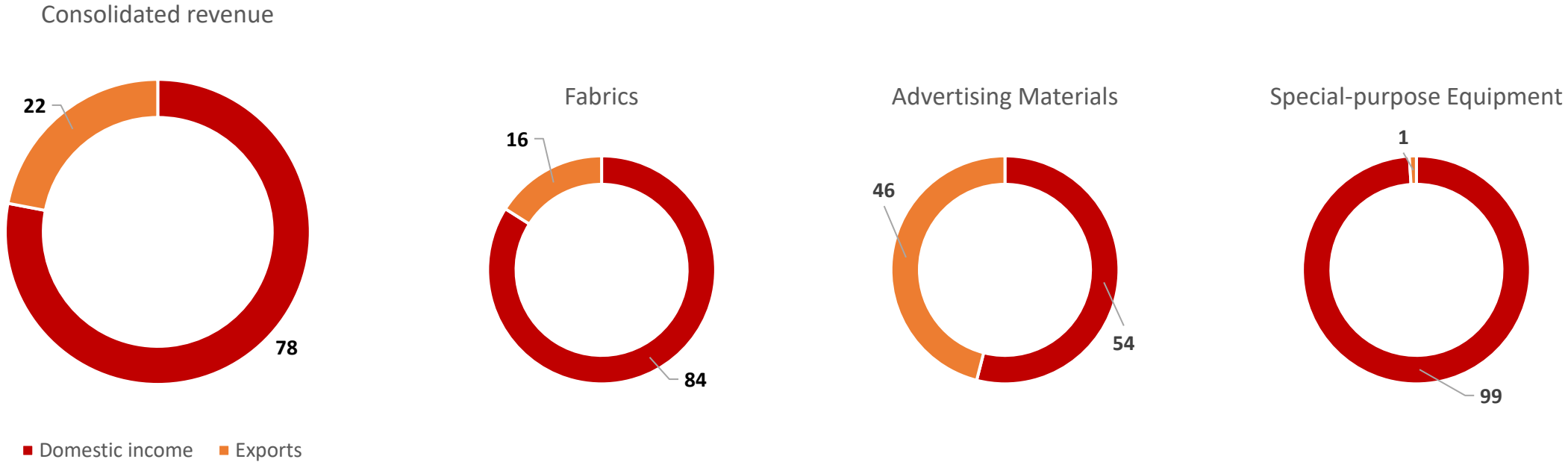
Advertising Materials for 1Q 2026



Advertising Materials TTM



Share of Exports in Revenue in 1Q 2026 (%)



Recent Group Events

1. **2026-05-30** - Contract for the supply of "Camouflage and Mocking for the Wisła II System" in **total approx. PLN 586 million net** – long-term contract – consortium Miranda, Lubawa, WITI
2. **2026-05-30** – anticipation of signing a contract for the supply of "Camouflage and Simulation for the NAREW System" **may exceed PLN 2 billion in total** – multi-year contract – Miranda, Lubawa, WITI consortium

Recent Group Events – „polsceure” International Fairs



IV Międzynarodowe Targi  **polsceure**
21-23.04.2026 | Kielce


LUBAWA SA

Recent Group Events – „polsceure” International Fairs



IV Międzynarodowe Targi  polsecure
21-23.04.2026 | Kielce


LUBAWA SA

We welcome your questions



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Lubawa S.A.

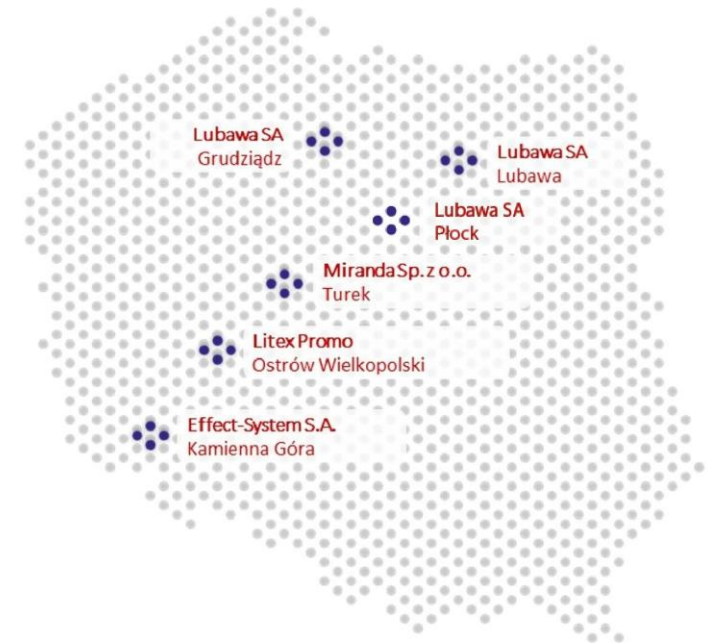
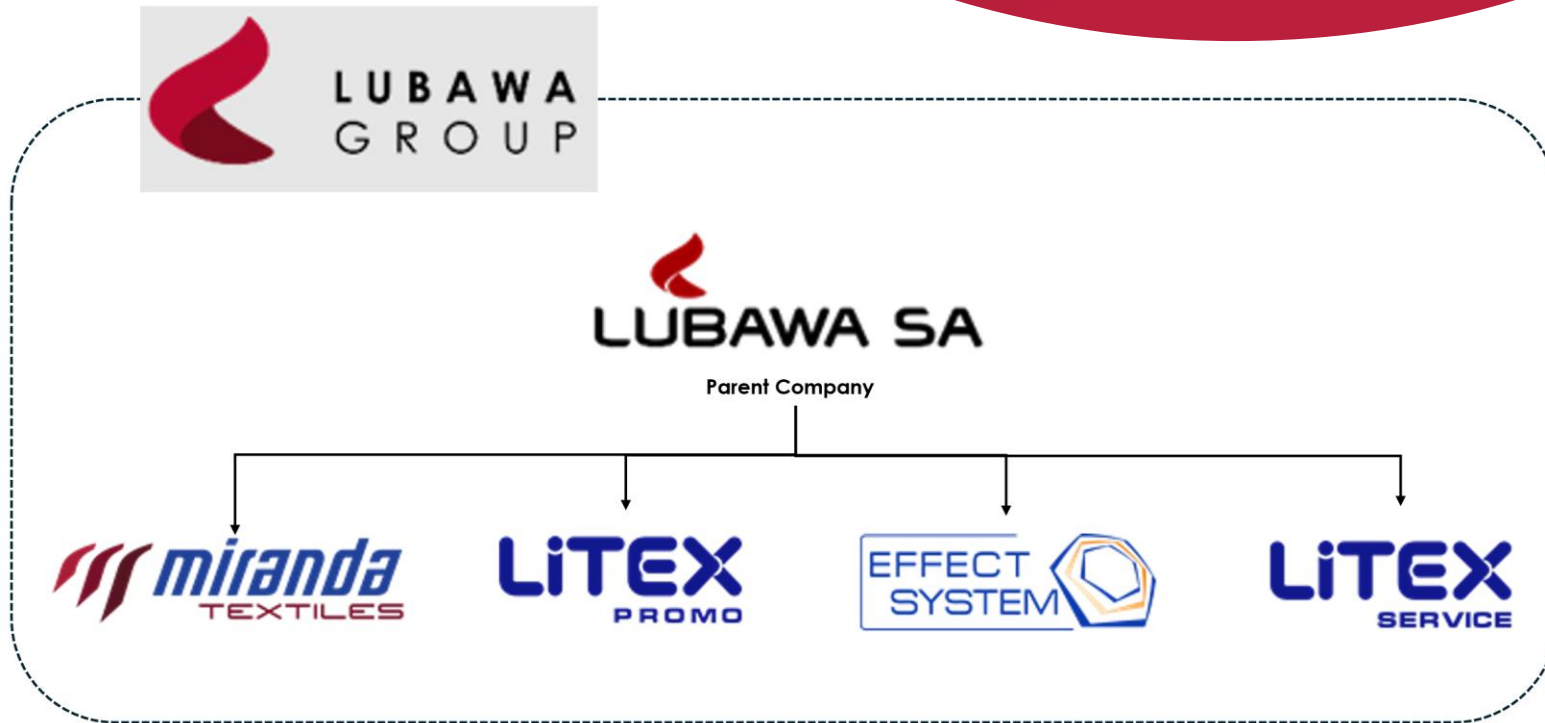
Przemysław Zasztowt – Management Board Member

- Graduate of Nicolaus Copernicus University in Toruń, Faculty of Economics and Management, major: Management and Marketing.
- Specialization: controlling, management of production and development processes, optimization.
- **At Lubawa S.A. since 2017** — roles related to production, controlling, and oversight of company processes.
- In 2002–2016 he led multiple areas in companies (including those with Japanese and American capital) and participated in greenfield projects, ERP implementations, quality management systems ISO/TS 16949, and many others.

Jacek Wilczewski – Management Board Member

- Graduate of the WSB – National-Louis University in Nowy Sącz, specialization: Software Engineering.
- Graduate of DePaul University in Chicago — Master of Science in Computer Science.
- **At Lubawa S.A. since 2005**, successively serving as:
 - Designer (2005–2011)
 - Head of R&D (2012–2016)
 - Director of R&D (2016–2022)
 - Director of the Research & Development Center (2022–2023).

Multi-expertise Lubawa Group



We employ 1,200 people across 6 locations.

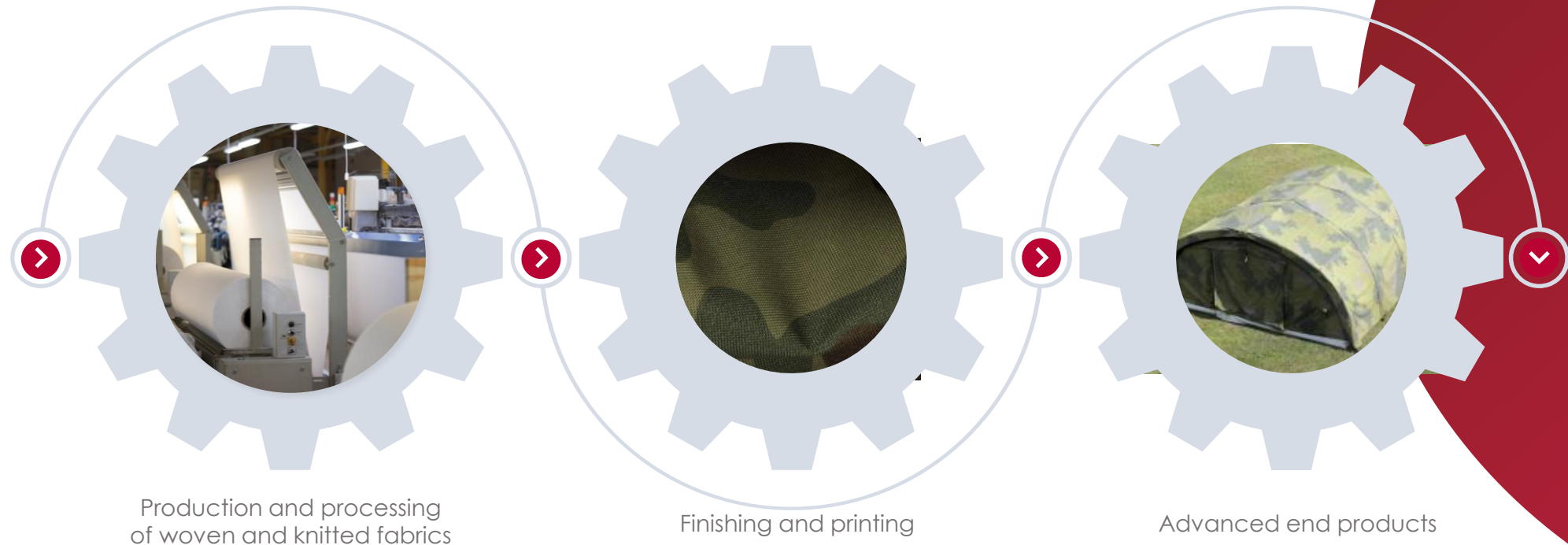
International reach



- | | |
|--|--|
|  Algeria |  Lithuania |
|  Argentina |  Luxembourg |
|  Armenia |  Malaysia |
|  Austria |  Malta |
|  Belgium |  Mexico |
|  Bulgaria |  Morocco |
|  Croatia |  Moldova |
|  Colombia |  Netherlands |
|  Czech Republic |  Nigeria |
|  Estonia |  Norway |
|  Ethiopia |  Poland |
|  Finland |  Romania |
|  France |  Slovenia |
|  Germany |  Slovakia |
|  Greece |  Somalia |
|  Hungary |  Spain |
|  India |  Sweden |
|  Ireland |  Switzerland |
|  Italy |  Ukraine |
|  Kazakhstan |  United Kingdom |
|  Kuwait |  USA |
|  Latvia | |

Group competencies

Specialization and close internal cooperation within the Lubawa Group ensure **the security of an uninterrupted supply chain**



An expert in the production of ballistic shields, bulletproof vests, tents, complex equipment systems, and simulation/decoy systems. The company also specializes in the production of coated fabrics.

Lubawa S.A. has confirmed its expertise with NATO certificates, quality management standards, and systems for the control of special purpose goods production and trade.



LITEX PROMO

Litex Promo is a Poland-based manufacturer of Outdoor & Indoor advertising products.

It has been on the market since 1993. A key strength is that the entire production process is carried out end-to-end in-house.

Litex Promo is a leading supplier of advertising media for many well-known brands in Poland and worldwide.





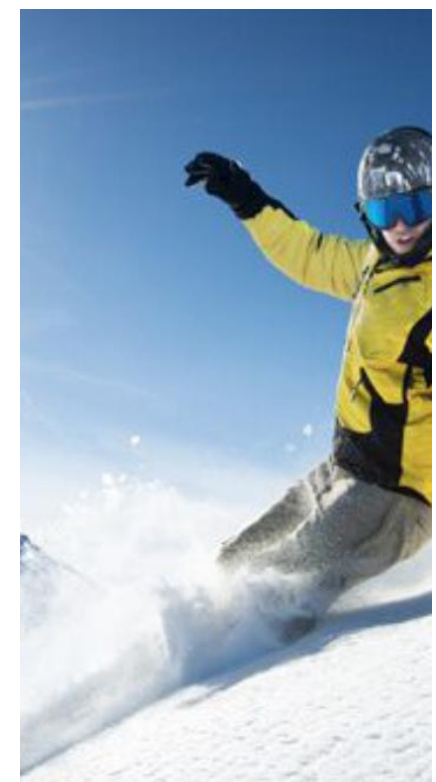
Litex Promo's experience in both domestic and international markets inspired the creation of the Litex Garden brand.

Litex Garden offers ways to spend leisure time in harmony with nature and your surroundings—garden umbrellas, canopies, and furniture that let you enjoy a unique garden atmosphere.



Manufacturer of high-quality fabrics and knits, as well as finished textile products with unique functional properties.

A modern machine park enables an innovative approach to production processes.

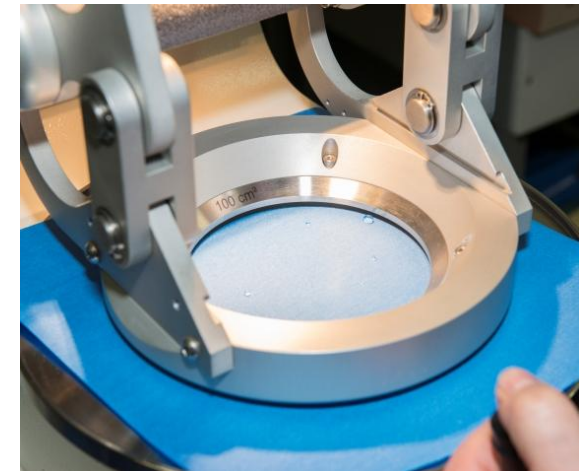
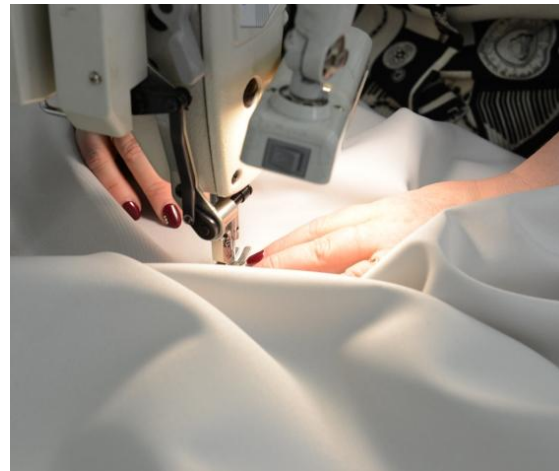




Miranda Military produces high-quality, technologically advanced polyester, polyamide, and blended fabrics and knits, as well as finished products with unique functional properties, such as camouflage nets, military, and specialist fabrics.



Effect-System has an advanced technological machine park, which includes a printing facility, finishing department (fabric enhancement), sewing, and assembly, ensuring the execution of products from design to finished item.



Thank you for your attention



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